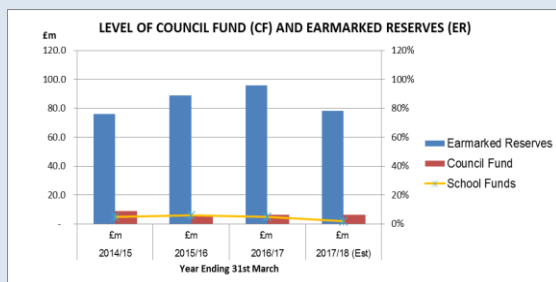


## APPENDIX 13a – FINANCIAL RESILIENCE SNAPSHOT

The following tables, charts and figures give an indication of the financial resilience of the Council as per the Statement of Accounts

### Level of Council Fund (CF) and Earmarked Reserves (ER)



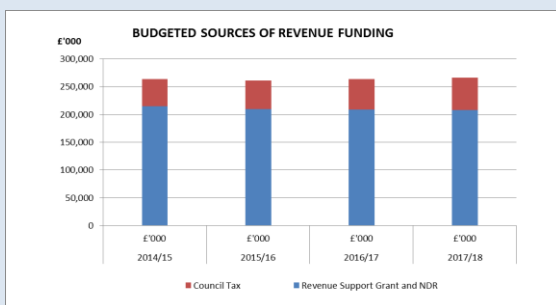
### Level of Reserves

	2014/15 £m	2015/16 £m	2016/17 £m	2017/18 (Est) £m
Earmarked Reserves	76.1	88.9	95.8	78.2
Council Fund	8.9	6.5	6.5	6.5
School Funds	4.8	5.9	4.8	1.8

### Budgeted Sources of Funding

Total Revenue Funding	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000
Revenue Support Grant and NDR	214,826	209,254	209,142	208,250
Council Tax	49,104	52,117	54,796	58,122

### Budgeted Revenue Funding Split



### Financial Performance and Ratios

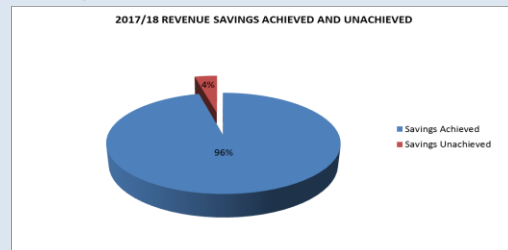
Ratio	Calculation	2012/13 £'000	2013/14 £'000	2014/2015 £'000	2015/2016 £'000	2016/2017 £'000
Net Worth (Assets - Liabilities)	(Asset-Liabilities)	53,668	48,261	45,887	51,095	20,738
Net Worth (excl Pension Liab.)	(Asset-Liabilities)	288,220	280,875	288,027	340,815	345,520
Working Capital Ratio	(Curr. Assets / Curr. Liabilities)	0.68	0.79	0.89	1.82	1.17
Gearing Ratio	(Borrowing / Total Reserves)	44.1%	51.2%	45.5%	44.0%	49.9%

The figures below shows the 17/18 forecast position for both revenue and capital

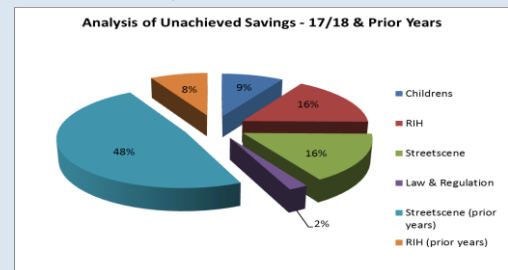
### 2017/18 Revenue Forecast Position (December)

Directorate	Current Budget £'000	December Forecast £'000	Variance £'000	Variance %
Children & Young People	21,068	22,971	1,903	9
Adult & Community Services	41,070	41,110	40	0
Education	14,878	15,588	710	5
Schools	90,297	93,287	3,000	3
Regeneration, Investment & Housing	9,194	9,298	104	1
Streetscene & City Services	17,847	17,899	52	0
Corporate Services	16,121	15,840	-281	(2)
<b>Total Directorates</b>	<b>210,475</b>	<b>216,003</b>	<b>5,528</b>	<b>3</b>
Capital Financing	27,040	27,201	161	1
Contingency/Provisions	6,959	7,434	475	7
Levies / other	21,858	20,400	(1,458)	(7)
Reserves / Transfer	40	(2,960)	(2,999)	
<b>Total Budget</b>	<b>266,372</b>	<b>268,078</b>	<b>1,706</b>	
Additional funding - CT surplus	-	(814)	(814)	
Projected Over / (Under) spend			892	

### Revenue Savings Achieved and Unachieved (December FIP)



### Analysis of Unachieved Savings



### 2017/18 Capital Forecast Position

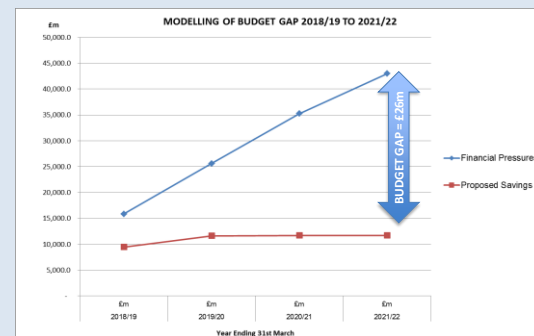
Directorate	Final Budget £'000	Final Outturn £'000	Variance Slippage £'000	Variance (Under)/ Overspend £'000
Education	27,722	22,988	(4,806)	52
Regeneration, Investment & Housing	10,866	7,828	(3,112)	76
People & Business Change	2,777	512	-	(2,265)
Law & Regulation	6	6	-	-
Adult & Community Services	828	818	(10)	7
Children & Young People Services	26	26	-	-
Streetscene & City Services	4,697	4,654	(41)	(2)
<b>Total Budget</b>	<b>48,919</b>	<b>36,812</b>	<b>(12,107)</b>	<b>(2,133)</b>

The tables below show the Medium Term Financial Plan (MTFP) and the risks facing the Council.

### MTFP Scenario (To be approved by February Cabinet)

	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	Total £'000
Financial Pressures	17,061	11,311	9,046	7,431	44,868
Transfer to/from reserves	(1,200)	300	600	300	0
Funding Reductions	(4,540)	2,062	2,041	2,022	1,584
Budget Requirement Reduction	11,321	13,693	11,687	9,753	46,454
Increase in Clav/ tax base	(2,570)	(1,903)	(1,919)	(1,935)	(8,327)
Savings	(9,464)	(2,152)	(46)	0	(11,692)
<b>Budget Gap</b>	<b>(713)</b>	<b>9,607</b>	<b>9,721</b>	<b>7,818</b>	<b>26,434</b>

### Modelling of Budget Gap 2018/19 to 2021/22



### Capital Expenditure & Capital Financing Requirement (CFR)

Capital Expenditure	2017/18 Actual £m	2018/19 Estimate £m	2019/20 Estimate £m	2020/21 Estimate £m
Total capital expenditure	49.6	20.2	N/A	N/A
Capital Financing Requirement				
Financing requirement	8.8	31.9	80.1	87.0
CFR	281.8	292.0	294.2	295.2

### Affordability Indicators -

**Ratio of Financing Costs to Net Revenue Stream** - highlights the revenue implications of existing and proposed capital expenditure by identifying the proportion of the revenue budget required to meet financing costs.

	2018/19 Estimate %	2019/20 Estimate %	2020/21 Estimate %
Ratio of Financing Costs to Net Revenue Stream	7.6	7.0	7.1
Incremental Impact of Capital Investment Decisions	£	£	£
Increase in Band D Council Tax - Incremental Impact of Capital Investment Decisions	2.33	2.97	3.92

\* Assumes 4% cumulative increase in Council Tax although no decision has been taken to this effect.

## APPENDIX 13b - PROJECTED EARMARKED RESERVES

Reserve	Balance at 31-Mar-17	Balance at 31-Mar-18	Balance at 31-Mar-19	Balance at 31-Mar-20	Balance at 31-Mar-21
	£'000	£'000	£'000	£'000	£'000
Council Fund:	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)
Balances held by schools for future use	(4,831)	(1,831)	(1,831)	(1,831)	(1,831)
<b>Earmarked Reserves:</b>					
Music Service	(167)	(127)	(127)	(127)	(127)
Capital Expenditure	(5,817)	(3,513)	(2,013)	(513)	-
Insurance Reserve	(1,706)	(1,706)	(1,706)	(1,706)	(1,706)
MMI Insurance Reserve	(602)	(302)	-	-	-
Health & Safety	(16)	(16)	(16)	(16)	(16)
Education Achievement Service	(92)	(92)	-	-	-
Schools Redundancies	(708)	-	-	-	-
Friars Walk	(9,985)	(6,235)	(5,735)	(5,235)	(4,735)
NEW - European Funding I2A & CFW	(79)	(199)	(199)	(199)	(199)
NEW - Metro Bus	(9)	-	-	-	-
<b>SUB TOTAL - RISK RESERVES</b>	<b>(19,181)</b>	<b>(12,190)</b>	<b>(9,796)</b>	<b>(7,796)</b>	<b>(6,783)</b>
Pay Reserve	(1,418)	(1,651)	(1,651)	(1,651)	(1,651)
Invest to Save	(11,050)	(9,908)	(7,980)	(7,744)	(7,594)
Super Connected Cities	(670)	(543)	(423)	(303)	(183)
Landfill (fines reserve)	(345)	(345)	(150)	-	-
Christmas Lights	(15)	-	-	-	-
Usable Capital Receipts	(11,742)	(4,086)	(1,420)	(920)	(420)
<b>SUB TOTAL - ENABLING RESERVES</b>	<b>(25,240)</b>	<b>(16,533)</b>	<b>(11,624)</b>	<b>(10,618)</b>	<b>(9,848)</b>
STEP School Computers	(473)	(373)	(273)	(173)	(73)
Municipal Elections	(154)	(27)	(57)	(87)	(117)
Local Development Plan	(572)	(581)	(480)	(307)	(207)
Glan Usk PFI	(1,499)	(1,499)	(1,489)	(1,469)	(1,439)
Southern Distributor Road PFI	(44,515)	(44,303)	(43,963)	(43,485)	(42,935)
<b>SUB TOTAL - SMOOTHING RESERVES</b>	<b>(47,213)</b>	<b>(46,784)</b>	<b>(46,263)</b>	<b>(45,522)</b>	<b>(44,772)</b>

<b>Reserve</b>	<b>Balance at 31-Mar-17</b>	<b>Balance at 31-Mar-18</b>	<b>Balance at 31-Mar-19</b>	<b>Balance at 31-Mar-20</b>	<b>Balance at 31-Mar-21</b>
	£'000	£'000	£'000	£'000	£'000
Works of art	(21)	(21)	(21)	(21)	(21)
School Works	(545)	(357)	(357)	(357)	(357)
Theatre & Arts Centre	(232)	(232)	(232)	(232)	(232)
Cymorth Income	(33)	-	-	-	-
Pupil Referral Unit	(60)	(60)	-	-	-
Gypsy and Traveller Site	(7)	(7)	(7)	(7)	(7)
Homelessness Prevention	(38)	(38)	-	-	-
Environmental Health - Improve Air Quality	(49)	-	-	-	-
Refurbishment of a Children / Older People Homes	(102)	(18)	-	-	-
Apprenticeship Scheme	(80)	(74)	(31)	(31)	(31)
City Economic Development	(90)	(45)	-	-	-
Welsh Language Standards	(240)	(180)	(120)	(60)	-
YS Dilapidation Costs Information Shop	(51)	(41)	-	-	-
NEW - School Reserve Other	(1,100)	(457)	-	-	-
NEW - Port Health	(3)	(6)	(6)	(6)	(6)
NEW - CRM	(21)	-	-	-	-
NEW - WCCIS	(54)	-	-	-	-
NEW - Investment Reserve	(1,500)	(996)	-	-	-
NEW - 2018 Events	-	(100)	-	-	-
<b>SUB TOTAL - OTHER RESERVES</b>	<b>(4,226)</b>	<b>(2,631)</b>	<b>(774)</b>	<b>(714)</b>	<b>(654)</b>
<b>RESERVES TOTAL</b>	<b>(107,190)</b>	<b>(86,468)</b>	<b>(76,786)</b>	<b>(72,979)</b>	<b>(70,386)</b>

## APPENDIX 13c - SUMMARY OF INVEST TO SAVE SPEND AND FORECAST

<b><u>Invest To Save - Summary Forecast</u></b>	
	<b>£'000</b>
Balance B/F 31.03.2017	(11,050)
Total Forecast Spend 2017/18	1,142
Invest to Save Forecast balance 31.03.2018	<b>(9,908)</b>
Further Funding Required:-	
Bids & Change/Efficiency proposals	
2018/19	1,130
2019/20	0
2020/21	150
Implementation costs from 2018/19 MTFP Business Cases	1,034
Remaining Invest to Save reserve available for future Change/Efficiency Programme	<b>(7,594)</b>